

Report of Assistant Chief Executive (Customer Access and Performance)

Report to Housing and Regeneration Scrutiny Board

Date: 26th June 2012

Subject: 2011/12 Q4 Performance Report and Refresh of the Council Business Plan 2011-15

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

1. This report provides a summary of performance against the strategic priorities for the council and city related to Housing and Regeneration Scrutiny Board.

Recommendations

2. Members are recommended to
 - Note the Q4 performance information and the issues which have been highlighted and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.
 - Provide challenge and feedback on the proposed changes to the Council Business Plan to ensure that this plan remains both challenging but also realistic and achievable.

1 Purpose of this report

- 1.1 This report presents to Scrutiny a summary of the quarter four (year end) performance data for 2011-12 which provides an update on progress in delivering the relevant priorities in the Council Business Plan 2011-15 and City Priority Plan 2011-15. The Board will note that this is the end of the first year of delivery of these four year plans. This report also brings proposed changes to the Council Business Plan for Scrutiny to consider prior to sign of by Executive Board in July

2 Background information

- 2.2 The City Priority Plan 2011 to 2015 is the city-wide partnership plan which sets out the key outcomes and priorities to be delivered by the council and its partners. There are 21 priorities which are split across the 5 strategic partnerships who are responsible for ensuring the delivery of these agreed priorities.
- 2.3 The Council Business Plan 2011 to 2015 sets out the priorities for the council - it has two elements - five cross council priorities aligned to the council's values and a set of directorate priorities and targets.
- 2.4 Members will note that the delivery of City Priority Plan priorities are shared with partners across the city while the Council Business Plan sets out the Council's contribution to these shared priorities. This report provides an overview of the performance relating to both plans enabling Executive Board to directly challenge the council's performance as well as seeking to influence and challenge partners contributions through existing partnership arrangements.
- 2.5 This report includes 3 appendices:
- Appendix 1a – Performance Reports for the City Priority Plan Priorities relevant to the Board
 - Appendix 1b – Directorate Priorities and Indicators relevant to the Board as well as any other issues highlighted through the performance management process
 - Appendix 2 – Proposed changes to the Council Business Plan relevant to the Board

3 Main issues

Quarter 4 Performance Summary

City Priority Plan

- 3.1 There are 3 priorities in the City Priority Plan relevant to Housing and Regeneration Board and of these 2 are assessed as green and 1 was subject to review at Q4. The reporting on the priority to "Enable the growth of the city whilst protecting the distinctive green character of the city" was temporarily suspended at Q4 to enable a review of the performance indicator. The leadership for this priority is proposed to be transferred to the Director of City Development along with some relevant services which will enable better alignment and co-ordination of action across the council going forward. An indicator around the development

of brownfield land is in the process of being worked up for monitoring this priority going forward.

Council Business Plan

3.2 **Directorate Priorities and Indicators** – there are currently 5 directorate priorities relevant to the Board and 2 are assessed as green and 3 are amber. The amber priorities are:

- Deliver the Housing and Regeneration Board City Priority Plan,
- Produce a new Local Development Framework that identifies targets for new housing and supports their delivery.
- Increase number of houses with improved energy efficiency (both public and privately owned housing).

3.3 In terms of performance indicators 2 are green and 2 are red. Red indicators are:

- Number of houses enhanced with energy efficiency measures (public and private) is 3,858 across all relevant programmes (estimated, final programme outcomes for 2011/12 being calculated). This was short of the target of 11,000 but this was set before funding streams had been finalised and has also been impacted by the Government's change to feed in-tariffs for solar power. A new programme (Wrap Up Leeds) has been agreed and started to deliver in Qtr 4, and is currently on target to make a major contribution to the city target of 15,000 energy efficiency interventions in Leeds homes over the next year.
- Increase percentage of major planning applications that are completed on time - this ended the year at 56% against a target of 70% with the on-going problem being due to difficulties in signing off the section 106 agreements with developers. In the current economic climate, the negotiation of section 106 agreements is becoming more challenging. This issue is also being seen nationally. The Planning Service is continuing to work closely with developers including establishing early dialogue and confirming s106 expectations and timescales. In addition, an 'Outcome Based Accountability' workshop was held in May to review and refine processing of applications to determine how these might be improved. Participants included town and parish councillors, developers, community representatives, members and officers; the session was very positive and suggested next steps will be fed back to stakeholders in June/July.

Changes to the Council Business Plan

3.4 It is important that our plans remain live and up to date and continue to reflect our most important priorities. Therefore a light-touch refresh of the Council Business Plan has been undertaken at Q4 with the aim of:

- adding any targets for 2012-13 which were missing when it was agreed last year;
- revise any other targets where performance has been particularly good and a further stretch is needed; and

- revise targets where there has been a significant policy or funding change or where changing circumstances means the target is no longer realistic.

3.5 The changes to the Council Business Plan which are relevant to the Housing and Regeneration Board are shown in appendix 2.

4 Corporate Considerations

4.1 Consultation and Engagement

4.1.1 This is an information report and as such does not need to be consulted on with the public. However all performance information is published on the council's and Leeds Initiative websites and is available to the public.

4.2 Equality and Diversity / Cohesion and Integration

4.2.1 This is an information report and not a decision so due regard is not relevant. However, this report does include an update on equality issues as they relate to the various priorities within the Performance Reports.

4.3 Council policies and City Priorities

4.3.1 This report provides an update on progress in delivering the council and city priorities in line with the council's performance management framework.

4.4 Resources and value for money

4.4.1 There are no specific resource implications from this report.

4.5 Legal Implications, Access to Information and Call In

4.5.1 All performance information is publicly available and is published on the council and Leeds Initiative websites. This report is an information update providing Scrutiny with a summary of performance for the strategic priorities within its remit and as such is not subject to call in.

4.6 Risk Management

4.6.1 The Performance Report Cards include an update of the key risks and challenges for each of the priorities. This is supported by a comprehensive risk management process in the Council to monitor and manage key risks. These processes also link closely with performance management.

5 Conclusions

5.1 This report provides a summary of performance against the strategic priorities for the council and city related to Housing and Regeneration Scrutiny Board.

6 Recommendations

6.1 Members are recommended to:

- Note the Q4 performance information and the issues which have been highlighted and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.
- Provide challenge and feedback on the proposed changes to the Council Business Plan to ensure that this plan remains both challenging but also realistic and achievable.

7 Background documents¹

7.1 City Priority Plan 2011 to 2015

7.2 Council Business Plan 2011 to 2015

¹ The background documents listed in this section are available for inspection on request for a period of four years following the date of the relevant meeting. Accordingly this list does not include documents containing exempt or confidential information, or any published works. Requests to inspect any background documents should be submitted to the report author.